

DORAL PARKS BOND PROGRAM

Project Monthly Report

OCTOBER 2019



Prepared for the Office of the City Manager
Project # 2019-18

Prepared by:



AECOM

Imagine it.
Delivered.

PROGRAM OVERVIEW

AECOM was awarded the Program Management contract to oversee the City of Doral's \$150 Million Parks Bond program. AECOM and its subconsultants BCC Engineering, PDS, GCES, Dolphin Expediting and CreativeVision Media are responsible for providing the planning, scheduling, managing and execution of the design teams and contractors for the program. Additionally AECOM is developing work flows and best practices for program and budget management. AECOM staff are working out of the City of Doral Government Center.

For the Month of October, the Program Management Team (PMT) continued with the execution of various elements of the Project Management Plan including the formulation of an overall program budget plan by project with appropriate Work Breakdown Structure identified. Setup and implementation of the Program document repository via SharePoint and associated work flows. The PMT and the City of Doral hosted the Industry Day Vendor Orientation on October 29 at Doral Legacy Park. The event was used as an introduction to the Bond Program along with an overview on schedule, cost and various contracting methods for the different types of projects. The event proved to be very successful with over 70 participants from the architecture/ engineering and construction industry in attendance.



OCTOBER KEY ACTIVITIES

- Formulation and approval of Doral Cultural Arts Floor Plan
- Industry Day Vendor Orientation on October 29, 2019
- Program Level Budget/ WBS Financial Structure Established
- SharePoint Team share website setup
- IT standardization/ development across all projects

PROGRAM LEVEL UPCOMING ACTIVITIES

- Doral Meadow Pre-Bid Meeting
- Doral White Course Pre-Bid Meeting
- Central Park RFQ for Architectural/ Engineering Services
- Central Park RFP for Pre-Construction
- Management Services
- Job Description Plan

QUALITY INFORMATION

Prepared By:



Michael N. Trader, AIA, CCM
Principal-in-Charge - AECOM



Victor H. Herrera, PE
Senior Vice President - BCC Engineering, LLC

PROJECTS LOCATIONS MAP



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DORAL CULTURAL ARTS CENTER

PROJECT OVERVIEW

The Doral Cultural Arts Center site is located between 53rd Street and 53rd Terrace, adjacent to the City of Doral Government Center. This facility will serve to celebrate the variety of cultures, arts, and experiences that make Doral so unique. Features will include a large art gallery space, a multipurpose room, outdoor courtyards, area for catering, and public restrooms.

WORK COMPLETED THIS MONTH

- ✓ ALTA Survey October 31, 2019
- ✓ Frozen floor plan approved October 30, 2019
- ✓ Flood Plain elevation confirmation October 25, 2019

SCHEDULE/NOTES/ISSUES

Project is on schedule

PROJECT TEAM

Owner: City of Doral
 Delivery Method: Design-Bid-Build
 Status: In Design
 Architect: Bermello Ajamil & Partners
 Contractor: TBD
 Client Project Executive: Eugene Collings-Bonfill
 Project Manager: David Soler



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DORAL MEADOW PARK

PROJECT OVERVIEW

The park is located at 11555 NW 58th Street, Doral, FL. The project includes enclosing the existing outdoor patio space to provide 800 square feet of indoor recreation area with a new HVAC system. In addition, the existing building renovation will include a high-tech conference room, a kitchenette, façade treatments, green walls, an indoor trophy case, modernized bathrooms and a multi-purpose outdoor plaza.

WORK COMPLETED THIS MONTH

- ✓ Final program verification
- ✓ RFP for Design-Build 99% complete
- ✓ Meeting with IT department to finalize IT requirements for replacement equipment

SCHEDULE/NOTES/ISSUES

Project is on schedule

PROJECT TEAM

Owner: City of Doral
Delivery Method: Design-Build
Status: RFQ Development
Architect: TBD
Contractor: TBD
Client Project Executive: Eugene Collings-Bonfill
Project Manager: David Soler



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MORGAN LEVY PARK

PROJECT OVERVIEW

Morgan Levy Park is located at 5300 NW 102nd Avenue, Doral, FL. This project involves the removal and replacement of existing flooring, new millwork, painting and the addition of a grease interceptor. The addition of ADA accessible routes to the picnic areas, and transitioning to high efficiency LED fixtures in the parking area as well as adding and enhancing security cameras. The building foot print will be increased by 300 sq.ft +/- for the addition of a new staff break room and dedicated IT room.

WORK COMPLETED THIS MONTH

- ✓ Final program verification
- ✓ Engineered drawings completed for grease interceptor
- ✓ Schedule adjustment for the addition of employee lounge as part of the program
- ✓ Meeting with IT departments to finalize IT requirements for replacement equipment

PROJECT TEAM

Owner: City of Doral
Delivery Method: Design-Bid-Build
Status: RFQ Development
Architect: TBD
Contractor: TBD
Client Project Executive: Eugene Collings-Bonfill
Project Manager: David Soler



SCHEDULE/NOTES/ISSUES

Project is on schedule

PROJECT OVERVIEW

This Park is located at 8425 NW 41st Street in Doral, FL. This new park will include a shaded playground, a waterfront event plaza, outdoor fitness stations, a multi-purpose green space area, fenced-off dog area, restrooms, and shelters. The park will have limited landscape lighting with general overhead and walkway lighting and security cameras. A new boardwalk will connect this park to the Downtown Doral area.

WORK COMPLETED THIS MONTH

- ✓ RFQ for Architectural/ Engineering Services 99% complete

SCHEDULE/NOTES/ISSUES

Project is on schedule

PROJECT TEAM

Owner: City of Doral
 Delivery Method: Design-Bid-Build
 Status: RFQ Development
 Architect: TBD
 Contractor: TBD
 Client Project Executive: Eugene Collings-Bonfill
 Project Manager: David Soler



PROJECT OVERVIEW

The bridge will connect the north and south portions of the Turnpike Trail along NW 117th Avenue. The bridge will allow pedestrians and cyclists to safely cross over Doral Boulevard (41st Street). The bridge will provide ADA accessibility via ramps and elevators. A covered roof and open sided breeze way with lighting and security cameras will provide residents with an unobstructed view of the city.

WORK COMPLETED THIS MONTH

- ✓ NTP issued for PHD to start on criteria package - October 8, 2019
- ✓ Kick-off meeting held with PHS and City of Doral PW and IT department - October 23, 2019

SCHEDULE/NOTES/ISSUES

Project is on schedule

PROJECT TEAM

Owner: City of Doral
 Delivery Method: Design-Build
 Status: 30% Bridging Design
 Architect: TBD
 Contractor: TBD
 Client Project Executive: Eugene Collings-Bonfill
 Project Manager: David Soler



SUMMARY PROJECT SCHEDULES

ID	TASK NAME	Start	Finish	2019		2020				2021				2022				2023				
				Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
1	PARKS BOND PROGRAM																					
2	DORAL CENTRAL PARK (CM@R)	Q4 2019	Q3 2023	[Summary Bar: Q4 2019 to Q3 2023]																		
3	Procurement Process	Q4 2019	Q2 2020	[Yellow bar: Q4 2019 to Q2 2020]																		
4	Start/ Complete Design	Q2 2020	Q2 2021	[Blue bar: Q2 2020 to Q2 2021]																		
5	Start/ Complete Construction Phase 1	Q4 2021	Q2 2021	[Blue bar: Q4 2021 to Q2 2021]																		
6	Start/ Complete Construction Phase 2	Q4 2021	Q2 2022	[Blue bar: Q4 2021 to Q2 2022]																		
7	Start/ Complete Construction Phase 3	Q4 2021	Q2 2023	[Blue bar: Q4 2021 to Q2 2023]																		
8	Closeout Project		Q3 2023	[Blue bar: Q3 2023 to Q3 2023]																		
9	DORAL WHITE COURSE PARK (GC)	Q4 2019	Q3 2021	[Summary Bar: Q4 2019 to Q3 2021]																		
10	Procurement Process	Q4 2019	Q1 2020	[Yellow bar: Q4 2019 to Q1 2020]																		
11	Start/ Complete Design	Q1 2020	Q4 2020	[Blue bar: Q1 2020 to Q4 2020]																		
12	Start/ Complete Construction	Q4 2020	Q2 2021	[Blue bar: Q4 2020 to Q2 2021]																		
13	Closeout Project		Q3 2021	[Blue bar: Q3 2021 to Q3 2021]																		
14	MORGAN LEVY PARK (GC)	Q4 2019	Q4 2020	[Summary Bar: Q4 2019 to Q4 2020]																		
15	Start/ Complete Design (Using Contractor Pool)	Q4 2019	Q1 2020	[Yellow bar: Q4 2019 to Q1 2020]																		
16	Procurement Process for Construction	Q2 2020	Q2 2020	[Yellow bar: Q2 2020 to Q2 2020]																		
17	Start/ Complete Construction	Q2 2020	Q3 2020	[Blue bar: Q2 2020 to Q3 2020]																		
18	Closeout Project		Q4 2020	[Blue bar: Q4 2020 to Q4 2020]																		
19	DORAL CULTURAL ARTS CENTER (GC)	Q1 2019	Q3 2021	[Summary Bar: Q1 2019 to Q3 2021]																		
20	Procurement Process	Q1 2019	Q3 2019	[Yellow bar: Q1 2019 to Q3 2019]																		
21	Start/ Complete Design	Q3 2019	Q1 2020	[Blue bar: Q3 2019 to Q1 2020]																		
22	Start/ Complete Construction	Q2 2020	Q3 2021	[Blue bar: Q2 2020 to Q3 2021]																		
23	Closeout Project		Q3 2021	[Blue bar: Q3 2021 to Q3 2021]																		
24	PEDESTRIAN BRIDGE (DESIGN/BUILD)	Q4 2020	Q4 2022	[Summary Bar: Q4 2020 to Q4 2022]																		
25	Procurement Process	Q4 2020	Q3 2021	[Yellow bar: Q4 2020 to Q3 2021]																		
26	Start/ Complete Design	Q3 2021	Q3 2022	[Blue bar: Q3 2021 to Q3 2022]																		
27	Start/ Complete Construction	Q4 2021	Q3 2022	[Blue bar: Q4 2021 to Q3 2022]																		
28	Closeout Project		Q4 2022	[Blue bar: Q4 2022 to Q4 2022]																		
29	DORAL MEADOW PARK (DESIGN/BUILD)	Q4 2019	Q4 2020	[Summary Bar: Q4 2019 to Q4 2020]																		
30	Procurement Process	Q4 2019	Q1 2020	[Yellow bar: Q4 2019 to Q1 2020]																		
31	Start/ Complete Design	Q1 2020	Q3 2020	[Blue bar: Q1 2020 to Q3 2020]																		
32	Start/ Complete Construction	Q1 2020	Q3 2020	[Blue bar: Q1 2020 to Q3 2020]																		
33	Closeout Project		Q4 2020	[Blue bar: Q4 2020 to Q4 2020]																		
34	TRAILS & TAILS PARK (TBD)	Q1 2020	TBD	[Summary Bar: Q1 2020 to TBD]																		
35	Procurement Process	Q1 2020	TBD	[Yellow bar: Q1 2020 to TBD]																		
36	Start/ Complete Design	TBD	TBD	[Blue bar: TBD to TBD]																		
37	Start/ Complete Construction	TBD	TBD	[Blue bar: TBD to TBD]																		
38	Closeout Project		TBD	[Blue bar: TBD to TBD]																		
39	ADDITIONAL TRAILS (TBD)	Q1 2020	TBD	[Summary Bar: Q1 2020 to TBD]																		
40	Procurement Process	Q1 2020	TBD	[Yellow bar: Q1 2020 to TBD]																		
41	Start/ Complete Design	TBD	TBD	[Blue bar: TBD to TBD]																		
42	Start/ Complete Construction	TBD	TBD	[Blue bar: TBD to TBD]																		
43	Closeout Project		TBD	[Blue bar: TBD to TBD]																		

- Summary Bar (project start to finish, includes all phases)
- Design Phase
- Bid/Construction/Closeout Phase

PROJECT OVERVIEW

Doral Central Park is located at 3000 NW 87th Avenue. The site is situated on 82 acres of which 25 are the lake. It will be largest park in the City, and one of the largest in the region. The park will include an indoor recreational facility, and aquatics venue with a competition pool, learn to swim pool, splash park and lazy river. Outdoor amenities will include meandering walking paths, tennis courts, basketball courts, baseball/softball diamonds, picnic areas, skate spot and pump track and sensory playscape area. Additional activities that will take advantage of the lake are a wetland trail, canoe/ kayak/ paddle boat launch, lake front trails and a lake front promenade. The park will have a formal events lawn to serve as the city's special-events hub with the addition of an open-air amphitheater. All new vehicular traffic pathways, parking and normal and special occasion lighting and landscaping will also surround the park.

PROJECT TEAM

Owner: City of Doral
 Delivery Method: Construction Management at Risk
 Status: RFQ Development
 Master Plan Architect: Browning Day Mullins Dierdorf
 Architect: TBD
 Contractor: TBD
 Client Project Executive: Eugene Collings-Bonfill
 Project Manager: David Soler



WORK COMPLETED THIS MONTH

- ✓ Continue development of RFQ for Architect/ Engineer and RFP for Construction Manager

UPCOMING WORK

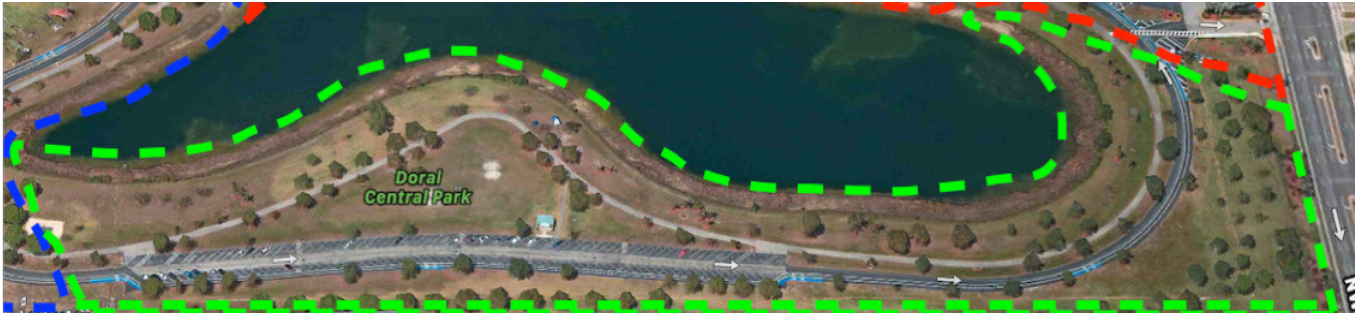
Further refinement of program and phasing schedules

SCHEDULE/NOTES/ISSUES

Project is on schedule

PHASE 1

PHASE 1 of the park will primarily consist of the Amphitheater and large outdoor green spaces with picnic areas and other shade venues. It's planned that all phases of the site will begin with the same activities: clearing, grubbing, cutting of the soil, underground utilities, storm and sewer piping, telecommunications and electrical ductbank distribution followed by fill and activities related specifically to Phase 1.



PHASE 2



PHASE 2 of the park will have a nature conservatory, wetlands boardwalk trail, sand volleyball courts, shaded picnic areas, open green space and other ancillary support services. Phase 2 early site preparation activities will share the same resources as Phase 1 and take longer to complete due to the added venues that don't exist in Phase 1.

PHASE 3

PHASE 3 will take the longest of the 3 phases to complete. This part of the site contains all the surface parking lots, and vertical construction components - aquatic venue and indoor recreation building.

Additionally, the hardscape and landscaping is more dense in this area of the site along with more intersecting underground utilities. Planning, coordination and sequencing of work will take more time.



PROJECT OVERVIEW

The park is located at 11645 NW 50th Street , Doral FL. The project includes the installation of additional light fixtures to increase security in the area, replace existing fixtures and or supports and add lighting to the dog and play areas. The existing small and big dog play areas will have their fences checked and any broken areas repaired.

WORK COMPLETED THIS MONTH

- ✓ Finalized program for lighting study
- ✓ Realignment of budget to match actual scope

SCHEDULE/NOTES/ISSUES

Project is on schedule

PROJECT TEAM

Owner: City of Doral
 Delivery Method: Design-Bid-Build
 Status: RFQ Development
 Architect: TBD
 Contractor: TBD
 Client Project Executive: Eugene Collings-Bonfill
 Project Manager: David Soler



PROJECT OVERVIEW

The project includes improvements and adding approximately 5 miles of multi-purpose trails around the City of Doral. Existing segments enhancements will include trail lighting, pavement markings, and signage.

WORK COMPLETED THIS MONTH

- ✓ Meetings held with Planning and Zoning, Public Works and Parks and Recreation to review preliminary budget and phasing of work within overall program.

SCHEDULE/NOTES/ISSUES

Project is on schedule

PROJECT TEAM

Owner: City of Doral
 Delivery Method: Design-Bid-Build
 Status: Planning Internally
 Architect: TBD
 Contractor: TBD
 Client Project Executive: Eugene Collings-Bonfill
 Project Manager: David Soler





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PROGRAM MANAGEMENT TEAM

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